

FY 2012 Year-End Budget Analysis Report

Introduction

Presented below is the FY 2012 Year-End Budget Analysis Report (BAR). This is the final report to Council summarizing FY 2012 Business Plan accomplishments, as well as a discussion of revenue and expenditure variances compared to budgeted appropriations. We believe this report demonstrates that the City continues to provide valuable services to its citizens, as well as effectively manage funds entrusted to it by taxpayers. In addition to the summary below, this report includes detailed revenues, transfers and expenditures (unaudited), as well as the end-of-year Business Plan.

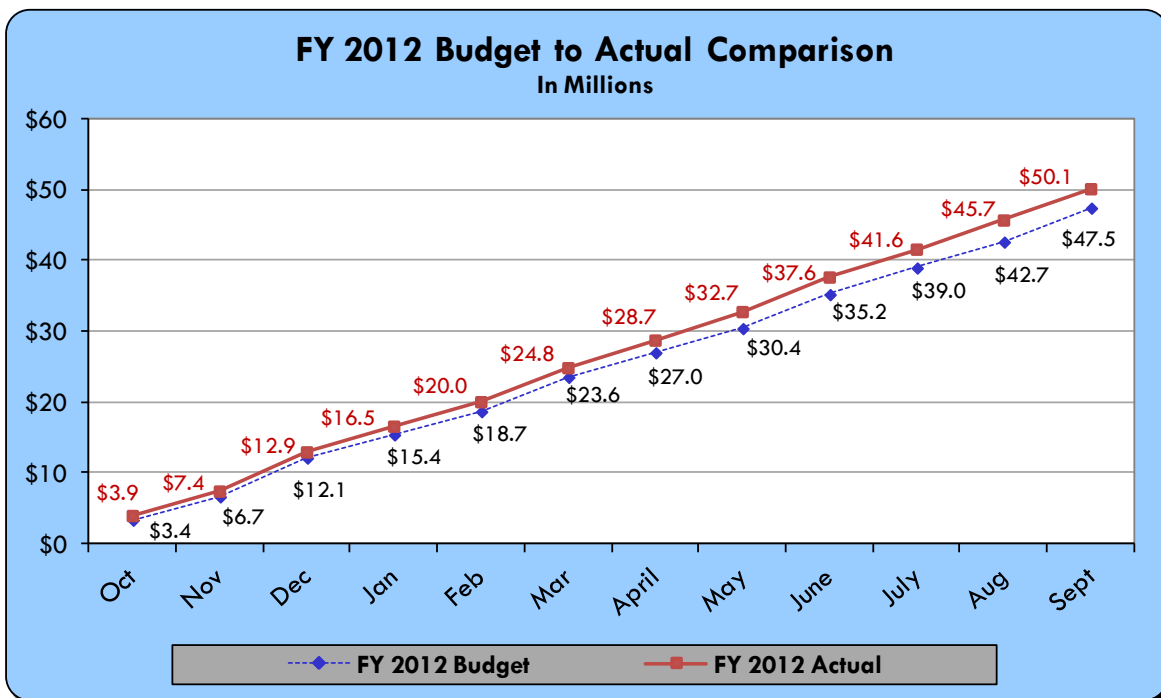
Executive Summary

General Fund Revenues

Revenues in the General Fund were \$2.8 million better than budget in FY 2012 (1.4%) and \$86,654 lower than mid-year estimates (0.04%). A discussion of significant revenue variances is included below.

Tax Revenues

Tax revenues for the City were \$2.9 million over budget in FY 2012 (2.3%). Property taxes were \$309,894 above budget (0.4%), and sales taxes were \$2.6 million better than budget (5.5%), largely attributable to stronger-than-expected improvement in the retail economy. The following chart shows actual General Fund sales tax receipts compared to the FY 2012 budget.



Licenses and Permits

Overall, licenses and permit revenues were \$531,106 (11.2%) over budget for the year. Building permits led the way in this revenue category; these revenues were over budget by \$445,885, reflecting significant growth from FY 2011 as a result of resurgence in the housing and construction sectors. Business registration and plumbing permit revenues accounted for other increases in this category. Revenues for fire operational permits and inspections were under budget due to employee turnover in the function which resulted in a decline in the number of annual fire code inspections completed. With the decline in the number of fire code inspections, the number of Operational Permits issued declined because the permits are directly influenced by fire inspections.

Service Charges

Revenues in this category were \$141,848 (1.2%) better than budget. Gas well drilling and inspection fees were under budget by \$852,400 due to fewer-than-anticipated new gas well sites, attributable to current natural gas pricing conditions. However, these losses were offset by strong performance of planning and platting review fees which together were \$359,000 over budget, further reflecting growth in development and construction. Additionally, approximately \$324,000 in forfeited City-match contributions to employee retirement plans was recognized in “other services charges” in this category.

Franchise Fees

Franchise fee revenues were \$54,673 (0.2%) better than budget during the year. Electric franchise fees were \$404,836 higher than budget, but gas franchise fees were under budget by \$485,057, primarily due to the mild winter weather. In the aggregate, other franchise fees were essentially at budget, with water and telephone franchise fees under budget and sanitation and cable television fees over budget.

Fines and Forfeitures Revenue

Fines and Forfeitures revenues were under budget by \$418,145 (2.6%) for the year. Revenues from the Municipal Court (not including Criminal Justice Tax revenues) totaled \$13.3 million in FY 2012, under budget by \$115,891. Revenues from red light camera enforcement were under budget by \$265,305. Anticipating the implementation of scofflaw initiatives, the budget for this revenue source assumed an increased collection rate on unpaid violations. However this was not realized as scofflaw enforcement has not been fully implemented at the county level.

Leases and Rents

Leases and rental revenues were \$20,153 (0.3%) better than budget during the year, primarily due to surface use agreement revenues recognized in the “miscellaneous leases” category. Landfill lease revenues were under budget primarily due to a reduction in other city waste being brought to Arlington.

Miscellaneous Revenues

In the aggregate, these revenues were under budget by \$444,814 (20.9%). Interest revenues were under budget by \$314,743 due to continuing low interest rates, and the interest earned on the landfill reserve was under budget by \$83,037. During FY 2012, the investment instruments for the landfill reserve were called, and this reserve has now been combined with other General Fund investments to enhance liquidity.

Subrogation revenues in this category were under budget by \$79,539 (37.9%), partially due to incorrect coding of revenues in FY 2011, on which the FY 2012 revenue budget was based.

Interfund Transfers

The FY 2012 Year-End BAR shows interfund transfers to other funds from the General Fund at \$3.0 million higher than budget. This is attributable to the following transfers:

- A transfer of \$465,000 to the Knowledge Services Fund was necessary to cover revenue shortfalls in that fund, due to revenues from the University of Texas at Arlington for a joint use program at the City's copy center that were originally budgeted at approximately \$70,000 per month but averaged \$10,000 per month during the year. The first few months of FY 2013 have shown a moderate increase in UTA revenues and the City is evaluating modification to the contract going forward.
- An unbudgeted transfer of \$864,893 was made to the Business Continuity Reserve, in order to partially replenish the reserve after expenditures that were made during FY 2011 to support the City's Challenge Grant program.
- An unbudgeted transfer of \$563,535 was made from the General Fund's Unassigned fund balance to replenish the Unallocated and Working Capital reserves to their required levels.
- An unbudgeted transfer of \$440,000 was made to the Innovation / Venture Capital reserve in the General Gas Fund for the return of a tax abatement.
- The transfer to the Special Transit Fund (Handitran) was \$264,546 higher than budget. Handitran is supported primarily from federal grants that are typically received in a biennial cycle, with one year's receipts higher than the following year. In FY 2011, the transfer needed from the General Fund was approximately \$600,000 lower than budget, and FY 2012's required transfer was higher than budget. The amount budgeted each year is kept level, and over time, the amounts actually required average very close to the budgeted amounts.
- The General Fund's support for the traffic function in the Street Maintenance Fund was \$175,525 higher than budgeted, attributable to storm clean-up expenditures that were incurred in the Street Maintenance Fund.
- A transfer of \$267,534 to the Public Works Infrastructure Maintenance Reserve represents that department's expenditure savings beyond their 3rd Quarter BAR estimates. These funds are set aside for unbudgeted and emergency repairs to City buildings.

General Fund Expenditures

Overall, General Fund expenditures were under the adopted FY 2012 budget by \$246,227, or 0.12%. However, this includes \$641,333 of unbudgeted expenditures that were incurred for storm clean-up activities. If these expenditures had not been necessary, the General Fund would have finished the year \$887,560 (0.44%) under budget. Position vacancies resulted in significant salary and benefit savings in the fund; assumptions underlying the FY 2012 Budget included an anticipated average of 40 vacant civilian positions during the year. Actual vacancies in the General Fund averaged 52 positions during the year. Specific departmental variances from budget are discussed on the next page.

Fire

The Fire department ended the year \$51,137 (0.12%) under budget. Much of the department being below budget is attributable to the Resource Management and Emergency Management divisions offsetting the overages in other divisions. The Fire department experienced overages in Training due to overtime costs associated with providing support staffing at fire stations, lower than anticipated vacancy savings, and expenses in educational supplies due to the replacement and repair of equipment used in firefighter recruit school and the AISD Fire Academy. Resource Management came in under budget due to longer-than projected vacancies in three positions. In addition, the department had lower than expected siren maintenances costs that were \$28,316 under budget. The Fire Department also experienced savings due to an Emergency Management Performance Grant reimbursement of \$36,970, which helped the department stay below budget.

Library

The Library department ended the fiscal year \$7,005 (0.09%) under budget. This was mostly attributable to salary savings in the Content Management and Virtual Experience division.

Code Compliance

The Code Compliance department ended the year \$48,583 (0.93%) under budget. The Administration division was under budget by 9% (\$72,990) due to the Community Services Educator position being vacant from January through September 2012. Savings from this vacant position were used to partially fund additional part-time and seasonal hours at the Animal Services Center.

Police

Budget variances among divisions of the Police Department have lead to the department being over budget at the end of the year by \$272,276 (0.33%). Overages in the Administration division are due to increased non-target expenses for the repair of older fleet vehicles and bad debt expense. The Police department also experienced unanticipated expenses in the Jail division because of the 2% increase in inmate population, food, and supply contracts, plus equipment replacements needed to run the City Jail. Additionally the department experienced fee increases for forensic lab processing from its primary provider as well as significant charges for expedited processing for some violent crimes. The variance in the Technical Services budget and actual is due to the court bailiff funding. The bailiff positions are funded as five full-time positions in Patrol Operations and the positions are filled and expended with part-time officers in Technical Services.

Parks

The Parks department was slightly under budget by \$18,056 (0.13%) at the end of the fiscal year. Several of the different divisions within the Parks department offset one another causing the department to be under budget. For example, the Marketing and Forestry divisions are both over budget. Marketing was over budget due to restructuring of the marketing unit. Forestry was over budget due to the increased expenditures of tree removal and replacement throughout the year caused by the drought. In addition, car accidents at Levitt Pavilion and other sites increased the costs of repair without reimbursement from insurance claims. These unbudgeted expenditures were offset by saving from other divisions such as Business Services which experienced savings due to vacancies of a Parks Operations Analyst from April to August, a Parks Resource Manager

from mid-June to end of the fiscal year, and an Administrative Aide II from July to September.

City Manager's Office

The department ended the year \$212,163 (26.1%) under budget. This was primarily due to two deputy city manager vacancies during the year.

Internal Audit

The department ended the year \$11,509 (2.3%) over budget. This was attributable to the fact that the department had no staff turnover during the year, resulting in no opportunity to reach its targeted vacancy savings.

Judiciary

The department ended the year \$2,937 (0.3%) under budget, attributable to salary savings from staff vacancies that occurred during the year.

City Attorney's Office

The department ended the year \$77,721 (2.1%) under budget. This was mostly attributable to salary savings from position vacancies, and reduced spending for law library materials and contracted legal services.

Workforce Services

The department finished the year under budget by \$181,923 (6.6%). The savings were achieved largely due to a manager position being vacant for the year. Other savings were the result of below-budget expenditures for the educational assistance program. Expenditures in the Risk Management division were over budget by \$30,032 due to payments that were made to the City's third-party administrator being reclassified from contra-revenues to expenditures.

Financial and Management Resources

The department finished the year under budget by \$204,266 (2.6%). The Action Center achieved salary savings from position vacancies. The Intergovernmental Relations division was over budget due to absorbing the salary and benefit costs of the Marketing and Communication Manager position that was originally budgeted in the Knowledge Services Fund. In addition, the Purchasing division had one staff vacancy during the year, and expenditures budgeted for administering MWBE activities were not spent during the year. The Office of Management and Budget also had one position vacant for approximately five months, and one retirement that occurred during the year.

Non-Departmental

The division ended the year over budget by \$962,727 (12.2%). The overage is primarily attributable to two expenditure areas: terminal pay was significantly over budget partially due to the departure of a former City executive, and retiree health care costs were over budget by \$275,000 due to higher than anticipated costs. The budget for retiree health was increased in FY 2013.

Information Technology

The department finished the year essentially at budget; under by \$4,282 (0.1%). Variances among the divisions are attributable to expenses being charged to accounts that more accurately reflect the nature of the expenditures, particularly in the areas of professional services, data storage hardware, and loss prevention software.

Municipal Court

The department finished the year under budget by \$228,294 (7.8%). Savings were achieved in salaries and benefits from staff vacancies and reduced costs for overtime and contract labor. In addition, expenditures for the “Court Notify” program were under budget by \$40,000; because of software-related technical issues that required resolution prior to starting the program, it was not implemented until the fourth quarter of the year.

Public Works and Transportation

The Public Works and Transportation Department’s expenditures came in under budget by 4%, or \$434,718. As mentioned in the Interfund Transfer section of this report, a portion of these savings is being transferred to the Public Works Infrastructure Maintenance Reserve. The heaviest impact to budget was the vacancies experienced department-wide. The Department Director and Assistant Director positions, several supervisor and inspector positions, as well as other support staff positions resulted in a total of approximately \$470,686 in personnel cost savings. The unanticipated expense for replacement of a failed heating boiler at the Bob Duncan Community Center offset some of the vacancy savings for the department.

Economic Development

The Economic Development department started the year with two of their three positions vacant. The Economic Development Specialist positions were budgeted at a level lower than their eventual actual salaries. This resulted in the department exceeding their budget by \$6,102 due to the increased cost in salaries and benefits once those positions were filled.

Aviation

The department ended the year \$79,915 (9.7%) under budget. This was primarily due to the retirement of the Airport’s manager.

Community Development and Planning

In total, the Community Development and Planning Department under-spent their expenditure budget by \$589,174, or 8%. The department achieved these savings primarily through vacancies, in particular the Real Estate Manager and the Planning manager positions. The department experienced several other vacancies throughout the year as well. In addition, the department saw savings from a delay in the Downtown Wayfinding Project, and the Neighborhood Academy and other neighborhood programs not occurring in FY 2012. The Arlington Home Improvement Incentive Program had lower than originally anticipated payouts as well, as the process take 12 to 18 months from application to expenditure of funding. Environmental Health division came in over budget due to unbudgeted costs for the West Nile Virus emergency and related expenses.

Water Utilities Fund Revenues and Expenditures

Revenues in the Water Utilities Fund came in very close to budget at \$116.6 million, compared to budget of \$116.3 million. The majority of this increase is from total water sales, which collected \$1.8 million over budget due to higher water consumption from the effects of an extraordinarily dry summer. However, this was partially offset by a \$1.4 million budget-to-actual decrease in wastewater fees, due to lower than anticipated wastewater flows.

With regard to expenditures, the department came in approximately \$4 million under budget. The largest variances were in Water Administration and Treatment, which together under-spent their budgets by a total of \$4.1 million. Both of these are largely attributable to savings on TRA/TRWD fees, electricity savings related to enhanced efficiencies, and savings on bond principle and interest. However, Field Operations exceeded budget due to a high volume of water main breaks and vehicle maintenance/purchases, reducing the impact of Fund-wide savings slightly.

Overall, the Water Fund is ending FY 2012 with a balance of \$1.5 million, which is approximately \$1.3 million higher than originally budgeted.

Convention and Event Services Fund Revenues and Expenditures

Revenues in this fund exceeded budget by a total of \$1.4 million. This is primarily attributable to stronger collections in hotel occupancy tax (\$1 million) and special event parking (\$464,000), both of which are attributable to increased attendance at sporting events and a strengthening of the economy that resulted in increased tourism. The City now prices and operates the Convention Center parking lot for Rangers events, as opposed to the Rangers operating the lot. In addition, \$1,730,000 was reserved in the fund's Debt Service Repayment Reserve.

Expenditures in the fund were \$334,413 (5%) under budget partially due to vacant positions during the year. The fund's revenue collections, expenditure savings, and a higher than anticipated beginning balance resulted in the fund ending FY 2012 with a balance of \$702,588, which is \$405,778 higher than budgeted.

Parks Performance Fund

Parks Performance Fund revenues were \$708,000 over budget in FY 2012 primarily due to the strong performance of the golf division. Arlington saw an increase in golf revenue due to several factors such as the unusually favorable weather conditions and the City's course conditions staying at a high level throughout the year. Ventana Grille continued to show positive net revenue from increased sales due to increased golfer traffic, additional special events, and revised menu options.

Recreation was significantly under budget in expenditures, \$445,404 (7.6%) at the end of the fiscal year. The savings is attributable to several divisions. Hugh Smith Recreation Center was under budget by \$101,054 due to reduction of staff, supplies, and cancellation of scheduled senior adult outings which reduced travel costs. The Recreation Center also started the production of in-house flyers and advertisements that helped reduce costs. Cliff Nelson Recreation Center was below budget by \$75,111 due to food and beverage costs being lower and salary savings as a result of changes in the hiring process of camp directors. The Arlington Tennis Center also was under budget primarily due to salary

savings from the head pro position being vacant longer than anticipated. Expenditures in the golf program were impacted by two vacant positions in Golf Administration and the Golf Facility Manager position not being filled during the fiscal year. In addition, the Golf Services manager provided oversight for a number of golf tournaments instead of redirecting them to a third party contractor. Overall, the Golf Fund expenditures were \$75,623 (1.51%) under budget.

As a result of strong revenue performance and less than budgeted expenses the fund has a significant ending balance. City staff will be requesting approval from City Council to transfer \$783,710 of these funds to the Innovation/Venture Capital reserve for repayment of Performance Fund Debt Service that was forgone in FY 2008. Additionally, the Parks Department will be requesting an FY 2013 budget amendment for \$817,000 to pay for postponed equipment replacement and repairs.

Street Maintenance Fund Revenues and Expenditures

Revenues in the fund exceeded budget by \$847,843, due to strong sales tax collections. Expenditures, however, came in only slightly below budget fund-wide. The Traffic programs were impacted by approximately \$150,000 of tornado related expenditures and a streetlight electricity billing adjustment which caused utilities expenditures to exceed budget by \$127,000. At the end of FY 2012, the fund balance is approximately \$5 million. These funds have been re-appropriated for the street maintenance program in FY 2013.

Storm Water Utility Fund Revenues and Expenditures

Revenues in the fund came in over budget by 3%, which amounted to \$340,613. The fund's expenditures came in approximately \$217,000 under its original budget. This is largely attributed to vacancies, with a Civil Engineer and an Environmental Compliance Officer Supervisor position being vacant for all or part of the fiscal year. In addition, the fund realized savings due to a lower volume of hazardous cleanup from vehicle accidents and hazardous spills, and by using only 2 of 4 water bill inserts for environmental education. Savings in expenditures and revenue overages allow higher than budgeted transfers to pay-go capital projects. At the end of FY 2012, the Storm Water fund balance is approximately \$500,000.

Information Technology Fund

This fund ended the year with revenues and expenditures essentially at budget. Revenues were at budget, and expenditures under budget by \$12,955 (0.2%), with savings from reduced expenditures for software and equipment maintenance.

Knowledge Services Fund

This fund ended the year with revenues under budget by \$1,774,075 (40.8%), attributable to a shortfall in revenues from UTA whose participation in a joint use program at the City's copy center was significantly lower than expected. As a result, the General Fund transferred \$465,000 in support of the fund. The first few months of FY 2013 have shown a moderate increase in UTA revenues and the City is evaluating modification to the contract going forward. Other than this revenue source, the remaining revenues in the fund exceeded budget by \$55,193. The fund's expenditures were under budget by \$1,263,083 (28.9%), largely due to delaying full implementation of the joint use program.

Communication Services

Communication Services finished the year \$141,718 (1.85%) under budget. This is mostly attributable to the salary savings from the retirement of the Communications Administrator.

Fleet Services Fund

Revenues in the fund exceeded budget by \$245,386 (3.8%), primarily attributable to higher-than-anticipated auction and subrogation receipts, which in the aggregate were \$246,685 over budget. The fund's expenditures were \$718,512 (10.5%) over budget due to high motor vehicle fuel costs and expenses related to emergency fuel tank maintenance.

As an internal service fund, Fleet Services receives most of its revenues through transfers (known as "chargebacks") from other operating funds to support fleet operations. Any available balance at the beginning of each year is the result of expenditures that were lower than necessary in prior years. These resources are available in subsequent years to support expenditures that are higher than anticipated due to unforeseen circumstances and therefore do not require amending an internal service fund's budget for expenditure overages, unlike what would be required for the General Fund, enterprise funds, or special revenue funds.

Even with the expenditure overage, the fund's FY 2012 year-end balance is \$950,666.

Debt Service Fund

The fund ended the year with revenues and expenditures essentially at budget. Revenues were under budget by \$1,379 (0.004%), and expenditures were under budget by \$196,904 (0.47%), with savings attributable to reduced costs for interest and agent fees.

GENERAL FUND
FY 2012 Year-End Operating Position

	Budgeted FY 2012	Estimated FY 2012	Actual FY 2012	Variance From Budget
GENERAL FUND REVENUES	\$ 199,387,437	\$ 202,247,195	\$ 202,160,541	\$ 2,773,104
INTERFUND TRANSFERS:				
Water and Sewer Fund Indirect Cost	\$ 3,313,328	\$ 3,313,328	\$ 3,313,328	\$ -
Conv. & Event Svcs. Fund Indirect Cost	494,748	494,748	494,748	-
Storm Water Indirect Cost	337,557	337,557	337,557	-
One-time Funds	8,030,478	8,030,478	8,030,478	-
Use of Ending Balance (one-time funds)	2,718,275	2,718,275	2,718,275	-
From Natural Gas Funds (one-time funds)	650,000	650,000	650,000	-
To Innovation / Venture Capital (abatement return)	-	-	(440,000)	(440,000)
To Knowledge Services Fund	-	(465,000)	(465,000)	(465,000)
To APFA Fund	(511,995)	(511,995)	(511,995)	-
To Business Continuity Reserve	-	(2,338,893)	(864,893)	(864,893)
Use of Unassigned fund balance for reserves	-	-	(563,535)	(563,535)
To Public Works Infrastructure Maint. Reserve	-	-	(267,534)	(267,534)
To Park Performance Fund	(2,065,685)	(2,065,685)	(2,065,685)	-
To Special Transportation Fund	(1,195,744)	(1,195,744)	(1,460,290)	(264,546)
To Street Maintenance Fund for Traffic	(4,845,875)	(4,845,875)	(5,021,400)	(175,525)
To Street Maintenance Fund	<u>(2,240,721)</u>	<u>(2,240,721)</u>	<u>(2,240,721)</u>	<u>-</u>
TOTAL INTERFUND TRANSFERS	\$ 4,684,366	\$ 1,880,474	\$ 1,643,333	\$ (3,041,033)
TOTAL AVAILABLE FUNDS	\$ 204,071,803	\$ 204,127,669	\$ 203,803,874	\$ (267,929)
GENERAL FUND EXPENDITURES	\$ 204,050,102	\$ 204,105,648	\$ 203,803,874	\$ 246,227
ENDING BALANCE	\$ 21,701	\$ 22,021	\$ 0	\$ (21,701)

GENERAL FUND
FY 2012 Year-End Revenues

Revenue Item	Budgeted FY 2012	Estimated FY 2012	Actual FY 2012	Variance From Budget
TAXES				
Ad Valorem Taxes	\$ 73,986,590	\$ 74,472,355	\$ 74,296,484	\$ 309,894
Sales Tax	47,468,720	50,639,881	50,098,561	2,629,841
Criminal Justice Tax	438,978	450,211	450,750	11,772
State Liquor Tax	1,261,936	1,137,948	1,190,108	(71,828)
Bingo Tax	<u>100,222</u>	<u>103,583</u>	<u>108,826</u>	<u>8,604</u>
TOTAL TAXES	\$ 123,256,446	\$ 126,803,978	\$ 126,144,729	\$ 2,888,283
LICENSES AND PERMITS				
Building Permits	\$ 1,080,357	\$ 1,379,314	\$ 1,526,242	\$ 445,885
Electrical Permits	68,743	73,060	85,807	17,064
Plumbing Permits	233,280	289,358	283,417	50,137
Mechanical Permits	120,756	132,134	142,420	21,664
Swimming Pool Permits	110,000	75,000	63,318	(46,682)
Business Registration	186,214	252,670	259,433	73,219
Certificates of Occupancy	120,000	126,669	131,112	11,112
Boathouse / Pier License	12,340	13,572	14,340	2,000
Food Establishment Permits	642,325	642,325	657,064	14,739
Alcoholic Beverage License	80,000	100,585	106,568	26,568
Food Handlers Permit	100,675	103,375	98,158	(2,517)
Dog and Cat License	71,272	53,500	43,860	(27,412)
Euthanasia Fees	3,500	10,000	8,510	5,010
Burglar Alarm Permit	1,000,000	1,000,000	1,023,900	23,900
Abandonment Fees	2,000	2,000	2,375	375
Child Care License / Permit	54,130	56,150	60,440	6,310
Fire Permits	138,000	145,000	165,326	27,326
Fire Inspection Fees	275,000	220,000	215,813	(59,187)
Fire OT and Re-inspection Fees	20,000	20,000	21,396	1,396
Fire Operational Permits	234,740	180,000	200,285	(34,455)
Fire Applicant Fees	100,000	70,100	70,100	(29,900)
Securing Code Violations	5,000	750	600	(4,400)
Irrigation Permits	38,050	51,875	52,400	14,350
Special Event Parking	11,100	12,675	13,500	2,400
Parking Meter Revenue	20,000	12,950	15,233	(4,767)
Other Licenses / Permits	<u>4,500</u>	<u>1,670</u>	<u>1,473</u>	<u>(3,027)</u>
TOTAL LICENSES / PERMITS	\$ 4,731,982	\$ 5,024,732	\$ 5,263,088	\$ 531,106

GENERAL FUND
FY 2012 Year-End Revenues

Revenue Item	Budgeted FY 2012	Estimated FY 2012	Actual FY 2012	Variance From Budget
SERVICE CHARGES				
Vital Statistics	\$ 260,000	\$ 215,879	\$ 246,152	\$ (13,848)
Zoning Board of Adjustment	1,200	1,600	1,200	-
Rezoning Fees	60,000	67,755	70,592	10,592
Plat Review / Inspection	85,000	85,000	167,608	82,608
Landscape / Tree Preservation Fees	10,000	10,542	10,750	750
Building Inspection Fees	44,217	49,470	60,170	15,953
Drilling / Well Inspection Fees	1,044,000	220,600	191,600	(852,400)
Gas Well Reinspection Fee	534,000	554,000	536,000	2,000
Gas Well Supplemental Fee	36,000	37,810	40,316	4,316
Plan Review Fee	404,540	606,759	680,779	276,239
Lake Operations	75,000	79,193	65,331	(9,669)
Park Pavilion Rentals	130,000	131,394	156,839	26,839
Public Works Reimbursements	510,000	486,248	514,277	4,277
Inspection Transfer	834,000	885,000	946,289	112,289
Survey Transfer	150,000	150,000	160,783	10,783
Real Estate Transfer	130,000	130,000	259,873	129,873
Construction Management Fees	25,000	36,000	11,376	(13,624)
Saturday Inspection Fees	24,000	30,000	31,530	7,530
Food Service Application Fees	51,750	51,750	58,800	7,050
Police Admin. Services Revenue	100,000	101,000	105,624	5,624
Abandoned Vehicle Search Fees	15,000	8,000	7,160	(7,840)
Police Towing	150,000	150,000	154,640	4,640
Water Data Service Charge	478,997	478,997	478,997	-
PILOT - Water	3,585,941	3,585,941	3,585,941	-
Impoundment Fees	55,850	65,000	61,659	5,809
Animal Adoption Fees	205,000	211,789	241,023	36,023
Animal Awareness/Safety program	7,000	10,500	12,095	5,095
Vet Services	15,000	15,040	7,160	(7,840)
Deceased Animal Pick-Up	1,000	-	72	(928)
Multi-Family Annual Inspections	526,013	565,000	371,406	(154,607)
Extended-Stay Annual Inspections	125,000	165,000	105,418	(19,582)
Dangerous Structure Demolition Fees	12,875	20,000	77,323	64,448
Nuisance Abatement	25,000	27,525	32,232	7,232
Multi-Family Re-Inspections	10,000	16,790	8,385	(1,615)
Duplex Registration / Re-Inspections	31,200	37,992	27,041	(4,159)
Food Establishment Re-Inspection	2,100	7,350	8,743	6,643
Swimming Pool Re-Inspections	750	5,825	4,522	3,772
Child Care Re-Inspections	300	300	-	(300)
Street Cuts	100,000	135,000	175,440	75,440
Fire Initial Inspection	55,000	60,000	68,890	13,890
Park Bond Fund Reimb.	70,000	70,000	47,342	(22,658)
Transportation Bond Fund Reimb.	95,000	95,000	95,000	-
AISD - SRO Program	1,240,083	1,156,954	1,156,954	(83,129)
Mowing Services	60,000	88,000	82,717	22,717
State Reimbursement - Transport.	65,724	65,724	65,724	-
Non-Resident Library Cards	93,325	32,000	32,433	(60,892)
Other Service Charges	360,000	659,067	812,508	452,508
TOTAL SERVICE CHARGES	\$ 11,894,865	\$ 11,662,794	\$ 12,036,713	\$ 141,848

GENERAL FUND
FY 2012 Year-End Revenues

Revenue Item	Budgeted FY 2012	Estimated FY 2012	Actual FY 2012	Variance From Budget
FRANCHISE FEES				
Electrical Utility	\$ 12,484,492	\$ 12,619,514	\$ 12,889,328	\$ 404,836
Gas Utility	2,556,465	2,096,677	2,071,408	(485,057)
Water Utility	6,908,847	6,932,318	6,696,194	(212,654)
Telephone Utility	6,135,000	5,809,242	5,875,444	(259,556)
Sanitation Franchise	1,417,350	1,495,427	1,518,400	101,050
City Waste Royalty	1,099,069	1,237,476	1,244,406	145,337
Non-City Waste Royalty	1,741,490	1,480,000	1,739,844	(1,646)
Brush Royalty	63,462	35,685	40,708	(22,754)
City Dept. Waste Rebate	45,979	45,000	60,512	14,533
Taxicab Franchise	150,000	164,890	159,010	9,010
Cable TV Franchise	<u>2,725,000</u>	<u>2,988,351</u>	<u>3,086,574</u>	<u>361,574</u>
TOTAL FRANCHISE FEES	\$ 35,327,155	\$ 34,904,580	\$ 35,381,827	\$ 54,673
FINES AND FORFEITURES				
Municipal Court	\$ 13,377,616	\$ 13,620,491	\$ 13,261,725	\$ (115,891)
Red Light Revenue	2,500,000	2,500,000	2,234,695	(265,305)
Library	<u>340,000</u>	<u>330,000</u>	<u>303,051</u>	<u>(36,949)</u>
TOTAL FINES/FORFEITURES	\$ 16,217,616	\$ 16,450,491	\$ 15,799,471	\$ (418,145)
LEASES AND RENTS				
Sheraton Ground Lease	\$ 265,375	\$ 265,375	\$ 271,433	\$ 6,058
Terminal Building Lease	62,260	61,469	61,469	(791)
Hangar Rental / Tie Down Charges	279,373	283,175	291,410	12,037
Land and Ramp Lease	302,399	306,551	304,925	2,526
Ballpark Lease	2,000,000	2,000,000	2,000,000	-
Cell Phone Tower Leases	124,508	135,615	147,104	22,596
Landfill Lease	2,170,689	2,046,708	2,071,504	(99,185)
Landfill Lease, Deferred revenue	457,259	457,259	457,259	-
Pipeline License Agreements	50,000	50,000	44,602	(5,398)
Message Board Rentals	50,000	50,000	34,371	(15,629)
Misc. Leases / Rents	<u>64,800</u>	<u>61,960</u>	<u>162,740</u>	<u>97,940</u>
TOTAL LEASES/RENTS	\$ 5,826,663	\$ 5,718,112	\$ 5,846,816	\$ 20,153
MISCELLANEOUS REVENUE				
Interest	\$ 644,350	\$ 352,717	\$ 329,607	\$ (314,743)
Auction Income	15,000	40,000	61,131	46,131
Recovery of Damages	210,000	125,649	130,461	(79,539)
Ballpark Settlement Agreement	1,000,000	1,000,000	1,000,000	-
Landfill Interest	170,000	93,058	86,963	(83,037)
ATF Grant administration	33,360	33,360	32,606	(754)
Beverage contract	<u>60,000</u>	<u>37,724</u>	<u>47,127</u>	<u>(12,873)</u>
TOTAL MISCELLANEOUS	\$ 2,132,710	\$ 1,682,508	\$ 1,687,896	\$ (444,814)
TOTAL - GENERAL FUND REVENUES	\$ 199,387,437	\$ 202,247,195	\$ 202,160,541	\$ 2,773,105

GENERAL FUND
FY 2012 Year-End Expenditures

	Budgeted FY 2012	Estimated FY 2012	Actual FY 2012	Variance From Budget
FIRE				
Administration	\$ 3,552,382	\$ 3,547,014	\$ 3,533,567	\$ 18,815
Business Services	650,670	660,252	660,680	(10,010)
Operations	32,967,650	33,072,728	32,903,659	63,991
Prevention	1,305,284	1,333,280	1,339,363	(34,079)
Medical Services	388,828	409,635	406,166	(17,338)
Training	560,024	614,682	621,535	(61,512)
Resource Management	1,226,788	1,348,291	1,190,434	36,353
Emergency Management	270,134	219,559	200,668	69,466
Special Events	282,123	294,595	293,531	(11,408)
Gas Well Response	350,000	350,000	353,141	(3,141)
TOTAL	\$ 41,553,883	\$ 41,850,037	\$ 41,502,746	\$ 51,137
LIBRARY				
Administration	\$ 973,852	\$ 994,844	\$ 990,442	\$ (16,590)
Operations & Facility Mgmt.	3,115,696	3,154,578	3,158,229	(42,533)
Content Mgmt. & Virtual Experience	1,891,010	1,786,096	1,825,366	65,644
Info. Svcs. & Public Computing	503,800	516,142	516,718	(12,917)
Program Mgmt. & Community Engagement	1,484,800	1,511,187	1,471,347	13,453
Library One-time Funds	145,000	145,000	145,053	(53)
TOTAL	\$ 8,114,159	\$ 8,107,847	\$ 8,107,154	\$ 7,005
CODE COMPLIANCE				
Administration	\$ 779,021	\$ 701,529	\$ 706,031	\$ 72,990
Code Enforcement	2,640,904	2,633,552	2,638,250	2,654
Animal Services	1,801,280	1,857,827	1,828,341	(27,061)
TOTAL	\$ 5,221,205	\$ 5,192,908	\$ 5,172,622	\$ 48,583
POLICE				
Administration	\$ 7,947,815	\$ 8,001,307	\$ 8,093,260	\$ (145,445)
Jail Operations	3,442,359	3,584,023	3,570,201	(127,842)
Field Operations	859,770	763,041	763,039	96,731
Patrol Operations	39,497,178	39,241,360	39,183,266	313,912
Operations Support	7,485,394	7,340,262	7,407,875	77,519
Investigations	8,797,427	8,743,704	8,901,505	(104,078)
Business Services	5,660,394	5,540,205	5,550,050	110,344
Community Affairs	3,616,747	3,558,836	3,606,665	10,082
Personnel	2,183,166	2,198,348	2,201,695	(18,529)
Technical Services	3,178,681	3,499,991	3,663,651	(484,970)
TOTAL	\$ 82,668,931	\$ 82,471,078	\$ 82,941,207	\$ (272,276)

GENERAL FUND
FY 2012 Year-End Expenditures

	Budgeted FY 2012	Estimated FY 2012	Actual FY 2012	Variance From Budget
PARKS AND RECREATION				
Administration	\$ 1,299,788	\$ 1,319,769	\$ 1,309,020	\$ (9,232)
Marketing	225,054	264,524	234,495	(9,441)
Planning	1,372,464	1,373,206	1,370,156	2,308
Business Services	834,280	769,702	746,766	87,514
Recreation Program Administration	104,984	106,212	111,025	(6,041)
Field Maintenance	4,128,679	4,164,714	4,139,425	(10,747)
Asset Management	1,842,528	1,837,181	1,845,002	(2,475)
Forestry	1,239,673	1,238,259	1,325,604	(85,930)
North District	1,634,387	1,655,950	1,642,402	(8,015)
South District	1,643,159	1,582,873	1,583,046	60,113
TOTAL	\$ 14,324,996	\$ 14,312,390	\$ 14,306,940	\$ 18,056
PUBLIC WORKS AND TRANSPORTATION				
Administration	\$ 2,185,651	\$ 2,008,723	\$ 1,999,258	\$ 186,393
Construction Management	502,099	492,386	485,486	16,614
Traffic Engineering	974,052	937,126	910,677	63,375
School Safety	512,626	491,985	470,139	42,487
Engineering CIP	795,996	720,561	696,383	99,614
Inspections	1,488,666	1,400,521	1,394,634	94,032
Survey	229,617	240,178	235,111	(5,493)
Business Services	461,604	471,210	465,031	(3,426)
Custodial	591,483	605,120	605,677	(14,194)
Facility Repair	2,175,435	2,446,049	2,305,193	(129,758)
Information Services	385,441	304,764	277,377	108,064
Operations Support	225,151	234,408	229,993	(4,842)
Solid Waste Operations	515,258	522,865	533,404	(18,146)
TOTAL	\$ 11,043,080	\$ 10,875,896	\$ 10,608,362	\$ 434,718
ECONOMIC DEVELOPMENT				
	\$ 349,646	\$ 349,578	\$ 355,748	\$ (6,102)
COMMUNITY DEVELOPMENT AND PLANNING				
Administration	\$ 868,080	\$ 882,114	\$ 870,167	\$ (2,087)
Strategic Planning	2,520,691	2,235,494	2,044,136	476,554
Development Services	2,878,580	2,820,285	2,760,126	118,454
Neighborhood Initiatives	17,304	3,109	3,658	13,646
Environmental Health	476,308	482,261	597,392	(121,084)
Real Estate Services	409,638	320,755	305,947	103,691
TOTAL	\$ 7,170,600	\$ 6,744,019	\$ 6,581,426	\$ 589,174
AVIATION				
	\$ 821,906	\$ 783,723	\$ 741,990	\$ 79,915

GENERAL FUND
FY 2012 Year-End Expenditures

	Budgeted FY 2012	Estimated FY 2012	Actual FY 2012	Variance From Budget
CITY MANAGER'S OFFICE				
City Manager's Office	\$ 722,580	\$ 592,725	\$ 521,642	\$ 200,938
Mayor & Council	62,833	53,505	59,194	3,639
Transit Support	26,632	19,072	19,046	7,586
TOTAL	\$ 812,045	\$ 665,302	\$ 599,882	\$ 212,163
INTERNAL AUDIT	\$ 493,921	\$ 503,477	\$ 505,430	\$ (11,509)
JUDICIARY	\$ 873,564	\$ 843,880	\$ 870,627	\$ 2,937
CITY ATTORNEY'S OFFICE				
Administration	\$ 996,947	\$ 962,118	\$ 925,930	\$ 71,017
Litigation	643,450	727,217	715,068	(71,618)
Municipal Law	616,192	749,631	745,962	(129,770)
Citizen Services	1,481,868	1,290,758	1,273,777	208,091
TOTAL	\$ 3,738,458	\$ 3,729,724	\$ 3,660,737	\$ 77,721
WORKFORCE SERVICES				
Administration	\$ 387,895	\$ 444,950	\$ 430,123	\$ (42,228)
Employee Operations	620,604	615,637	611,059	9,545
Employee Services	671,923	533,260	509,801	162,122
Organizational Development	740,050	660,970	657,535	82,516
Risk Management	331,059	363,476	361,091	(30,032)
Challenge Grant	-	-	-	-
TOTAL	\$ 2,751,532	\$ 2,618,294	\$ 2,569,608	\$ 181,923
FINANCIAL & MANAGEMENT RESOURCES				
FMR Administration	\$ 1,230,525	\$ 1,247,941	\$ 1,249,709	\$ (19,184)
Accounting	552,438	571,383	571,273	(18,835)
Purchasing	369,889	402,965	353,393	16,496
Treasury	1,464,142	1,350,186	1,337,115	127,027
Payroll/Payables	435,877	445,875	441,924	(6,047)
Office of Communication	907,458	862,443	874,985	32,473
Action Center	522,578	486,601	473,253	49,325
Executive and Legislative Support	1,391,057	1,505,198	1,438,454	(47,397)
Intergovernmental Relations	181,651	152,288	280,482	(98,831)
Office of Management and Budget	880,022	715,803	710,783	169,239
TOTAL	\$ 7,935,637	\$ 7,740,683	\$ 7,731,371	\$ 204,266

GENERAL FUND
FY 2012 Year-End Expenditures

	Budgeted FY 2012	Estimated FY 2012	Actual FY 2012	Variance From Budget
NON-DEPARTMENTAL				
Non-Departmental	\$ 6,236,578	\$ 6,979,747	\$ 7,284,394	\$ (1,047,816)
Non-Departmental Projects	<u>1,663,275</u>	<u>1,663,275</u>	<u>1,578,186</u>	<u>85,089</u>
TOTAL	\$ 7,899,853	\$ 8,643,022	\$ 8,862,580	\$ (962,727)
INFORMATION TECHNOLOGY				
Administration	\$ 988,733	\$ 1,013,174	\$ 943,074	\$ 45,659
Project Management	179,608	71,698	69,912	109,696
Infrastructure	1,069,796	1,069,832	1,139,232	(69,436)
Graphical Information Services	218,743	221,370	227,136	(8,393)
Information Security	450,552	463,758	472,128	(21,576)
Business Development	690,902	864,578	758,950	(68,048)
Software Services	<u>1,766,665</u>	<u>1,654,306</u>	<u>1,750,284</u>	<u>16,381</u>
TOTAL	\$ 5,364,997	\$ 5,358,717	\$ 5,360,716	\$ 4,282
MUNICIPAL COURT	\$ 2,911,690	\$ 2,673,740	\$ 2,683,396	\$ 228,294
DISASTER RECOVERY EXPENSES (GF)	-	\$ 641,333	\$ 641,333	\$ (641,333)
TOTAL - GENERAL FUND	\$ 204,050,102	\$ 204,105,648	\$ 203,803,874	\$ 246,227

WATER UTILITIES FUND
FY 2012 Year-End Operating Position

	Budgeted FY 2012	Estimated FY 2012	Actual FY 2012	Variance From Budget
BEGINNING BALANCE	\$ 2,569,773	\$ 4,359,000	\$ 4,359,000	\$ 1,789,227
REVENUES:				
Class Rate Sewer Surcharge	\$ 695,000	\$ 743,987	\$ 743,083	\$ 48,083
Concrete Sales	20,000	36,307	46,207	26,207
Fire Line Taps	4,500	10,072	8,052	3,552
Garbage / Drainage Billing Fee	375,000	370,409	371,004	(3,996)
GIS Services	30,000	75,339	140,769	110,769
Hauler Fees	20,000	20,717	24,264	4,264
Impact / Sewer	180,000	214,713	249,830	69,830
Impact / Water	400,000	391,714	435,526	35,526
Interest Income	437,994	588,849	465,944	27,950
Laboratory Fees	95,000	89,466	72,293	(22,707)
Other Revenue	218,000	132,505	126,407	(91,593)
Plans & Specifications	7,750	4,930	6,600	(1,150)
Plat Review & Inspection Fees	60,000	43,585	89,615	29,615
Sale of Maps & Ordinances	3,000	1,477	1,353	(1,647)
Backflow Assembly Registration	99,000	110,032	106,674	7,674
Backflow Tester Registration	10,000	16,500	18,054	8,054
Service Available Charge	40,000	53,156	53,307	13,307
Sewer Tap Installation Fees	40,000	88,084	78,555	38,555
Sewer Charges	48,879,502	48,808,003	47,447,894	(1,431,608)
Sewer Charges - Other	225,000	194,997	196,310	(28,690)
Sewer Pro Rata	30,000	41,043	37,786	7,786
Sewer Surcharges	115,000	46,843	43,568	(71,432)
Special Services Charges	2,100,000	2,038,846	1,998,898	(101,102)
Water Pro Rata	45,000	20,999	38,224	(6,776)
Activation Fee	64,000	50,000	60,571	(3,429)
Convenience Fee	77,100	40,000	35,962	(41,138)
Reclaimed Water Sales	-	45,000	84,193	84,193
Water Sales	61,441,044	63,160,642	63,244,007	1,802,963
Water Sales - Other	500,000	285,000	224,622	(275,378)
Water Taps	100,000	133,079	153,342	53,342
TOTAL REVENUES	\$ 116,311,890	\$ 117,856,294	\$ 116,602,914	\$ 291,024

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WATER UTILITIES FUND
FY 2012 Year-End Operating Position

(continued from previous page)	Budgeted FY 2012	Estimated FY 2012	Actual FY 2012	Variance From Budget
INTERFUND TRANSFERS:				
General Fund - Indirect Cost	\$ (3,313,328)	\$ (3,313,328)	\$ (3,313,328)	\$ -
APFA Fund - Indirect Cost	(63,811)	(63,811)	(63,811)	-
Storm Water - Indirect Cost	170,122	170,122	170,122	-
Debt Service, Municipal Office Tower	(72,248)	(72,248)	(72,248)	-
Operating Reserve	(425,931)	(425,931)	(425,931)	-
Rate Stabilization Fund	(460,000)	(2,550,000)	(1,563,285)	(1,103,285)
Renewal / Rehabilitation Fund	(14,500,000)	(17,500,000)	(18,248,512)	(3,748,512)
Conservation Fund	228,001	228,001	205,283	(22,718)
Fleet Reserve	350,000	350,000	350,000	-
Lab Equipment Reserve	126,500	126,500	126,500	-
TOTAL INTERFUND TRANSFERS	\$ (17,960,695)	\$ (23,050,695)	\$ (22,835,210)	\$ (4,874,515)
TOTAL AVAILABLE FUNDS	\$ 100,920,968	\$ 99,164,599	\$ 98,126,704	\$ (2,794,264)
EXPENDITURES:				
Administration	\$ 72,421,605	\$ 70,236,151	\$ 69,017,206	\$ 3,404,399
Financial Services	218,133	209,368	211,209	6,924
Conservation Program	228,001	224,816	205,283	22,718
Engineering	974,473	837,575	918,427	56,046
Information Services	1,967,993	1,788,399	1,731,672	236,320
Customer Services	2,941,635	2,898,802	2,848,738	92,897
Meter Maintenance	2,123,148	1,906,761	2,020,255	102,893
Meter Reading	569,567	578,328	572,405	(2,838)
Water Treatment	7,944,361	7,221,216	7,208,569	735,792
Treatment Maintenance	1,924,630	1,866,519	1,880,274	44,356
Laboratory	910,671	890,198	896,927	13,744
Water Resource Services	486,268	460,568	464,246	22,022
Field Operations South	2,135,899	2,349,082	2,411,836	(275,937)
I/I Operations	2,849,405	2,723,787	2,806,445	42,960
Field Operations North	1,780,983	1,960,794	2,060,000	(279,017)
Operations Support Office	778,310	881,212	909,115	(130,805)
Operations Support Warehouse	419,063	405,343	416,329	2,734
TOTAL EXPENDITURES	\$ 100,674,145	\$ 97,438,919	\$ 96,578,937	\$ 4,095,209
ENDING BALANCE	\$ 246,822	\$ 1,725,680	\$ 1,547,767	\$ 1,300,945

CONVENTION AND EVENT SERVICES FUND
FY 2012 Year-End Operating Position

	Budgeted FY 2012	Estimated FY 2012	Actual FY 2012	Variance From Budget
BEGINNING BALANCE	\$ 1,549,151	\$ 2,034,514	\$ 2,034,514	\$ 485,363
REVENUES:				
Occupancy Tax	\$ 5,600,000	\$ 5,863,514	\$ 6,654,610	\$ 1,054,610
Convention Center:				
Audio-Visual	\$ 110,000	\$ 100,000	\$ 118,429	\$ 8,429
Catering	380,000	180,000	270,519	(109,481)
Communication Services	40,000	25,000	31,777	(8,223)
Concessionaire Reimbursement	17,000	16,800	15,642	(1,358)
Concessions - Food Utilities	70,000	35,000	63,016	(6,984)
Concessions - Liquor	40,000	15,000	17,263	(22,737)
Event Labor & Expense	4,000	3,800	6,625	2,625
Interest Income	12,226	10,882	8,405	(3,821)
Miscellaneous	625	2,000	9,646	9,021
Outdoor Venue Revenue	-	2,050	2,050	2,050
Parking	290,000	275,000	312,829	22,829
Parking - Special Event	266,000	700,000	730,417	464,417
Rental - Grand Hall	280,000	305,000	286,300	6,300
Rental - Equipment	65,000	75,000	79,987	14,987
Rental - Exhibit Hall	360,000	360,000	361,299	1,299
Rental - GEM	260,000	250,000	253,700	(6,300)
Rental - Meeting Room	20,000	30,000	30,050	10,050
Security Revenue	10,000	8,000	9,601	(399)
Utility Services	200,000	210,000	208,738	8,738
Total Convention Center Revenues	\$ 2,424,851	\$ 2,603,532	\$ 2,816,293	\$ 391,442
TOTAL REVENUES	\$ 8,024,851	\$ 8,467,046	\$ 9,470,903	\$ 1,446,052
INTERFUND TRANSFERS:				
Debt Service - Grand Hall	\$ (1,267,353)	\$ (1,267,353)	\$ (1,267,353)	\$ -
Conv & Visitors Bureau Debt Service	(92,250)	(92,250)	(92,250)	-
(To) From Capital Maintenance Reserve	(500,000)	(500,000)	(630,050)	(130,050)
(To) From Debt Service Repayment	-	-	(1,730,000)	(1,730,000)
To General Fund - Indirect Costs	<u>(494,748)</u>	<u>(494,748)</u>	<u>(494,748)</u>	<u>-</u>
TOTAL INTERFUND TRANSFERS	\$ (2,354,351)	\$ (2,354,351)	\$ (4,214,401)	\$ (1,860,050)
TOTAL AVAILABLE FUNDS	\$ 7,219,651	\$ 8,147,209	\$ 7,291,016	\$ 71,365

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	Budgeted FY 2012	Estimated FY 2012	Actual FY 2012	Variance From Budget
EXPENDITURES:				
Convention Center	\$ 3,349,241	\$ 3,511,580	\$ 3,018,356	\$ 330,885
Convention & Visitors Bureau	3,393,600	3,025,000	3,393,600	-
Arts Funding	100,000	100,000	96,472	3,528
Downtown Revitalization	50,000	50,000	50,000	-
Fielder Museum	<u>30,000</u>	<u>30,000</u>	<u>30,000</u>	<u>-</u>
TOTAL EXPENDITURES	\$ 6,922,841	\$ 6,716,580	\$ 6,588,428	\$ 334,413
 ENDING BALANCE	 \$ 296,810	 \$ 1,430,629	 \$ 702,588	 \$ 405,778

PARK PERFORMANCE FUND
FY 2012 Year-End Operating Position

	Budgeted FY 2012	Estimated FY 2012	Actual FY 2012	Variance From Budget
BEGINNING BALANCE	\$ 1,011,022	\$ 1,481,178	\$ 1,481,178	\$ 470,156
REVENUES				
Golf	\$ 4,561,407	\$ 4,827,191	\$ 5,105,377	\$ 543,970
Recreation	4,107,100	4,071,307	4,251,290	144,190
Field Maintenance	<u>383,754</u>	<u>383,754</u>	<u>403,762</u>	<u>20,008</u>
TOTAL REVENUES	\$ 9,052,261	\$ 9,282,252	\$ 9,760,429	\$ 708,168
INTERFUND TRANSFERS				
Debt Service - Tierra Verde	\$ (522,080)	\$ (522,080)	\$ (522,080)	\$ -
Debt Service - Elzie Odom Rec	(256,070)	(256,070)	(256,070)	-
One-time funds	163,636	163,636	163,636	-
To Innovation/Venture Capital (for repayment of FY08 Debt Service)	-	-	(783,710)	(783,710)
FY13 Budget Amendment	-	-	(817,000)	(817,000)
Transfer from General Fund	2,065,685	2,065,685	2,065,685	-
From Golf Surcharge Fund	<u>522,080</u>	<u>530,503</u>	<u>555,105</u>	<u>33,025</u>
TOTAL INTERFUND TRANSFERS	\$ 1,973,251	\$ 1,981,674	\$ 405,566	\$ (1,567,685)
TOTAL AVAILABLE FUNDS	\$ 12,036,534	\$ 12,745,104	\$ 11,647,173	\$ (389,361)
EXPENDITURES				
Golf	\$ 4,991,682	\$ 4,815,165	\$ 4,916,059	\$ 75,623
Recreation	5,859,425	5,481,147	5,414,023	445,402
Field Maintenance	<u>383,854</u>	<u>383,854</u>	<u>393,787</u>	<u>(9,933)</u>
TOTAL EXPENDITURES	\$ 11,234,961	\$ 10,680,166	\$ 10,723,869	\$ 511,092
ENDING BALANCE	\$ 801,573	\$ 2,064,938	\$ 923,304	\$ 121,731

STREET MAINTENANCE FUND
FY 2012 Year-End Operating Position

	Budgeted FY 2012	Estimated FY 2012	Actual FY 2012	Variance From Budget
BEGINNING BALANCE	\$ 455,008	\$ 4,044,632	\$ 4,044,632	\$ 3,589,624
REVENUES:				
Sales Tax Revenue	\$ 11,867,180	\$ 12,659,970	\$ 12,763,382	\$ 896,202
Interest Revenue	133,307	90,841	88,611	(44,696)
Misc. Revenue (Admin & Road Damage Fees)	<u>18,000</u>	<u>28,674</u>	<u>14,337</u>	<u>(3,663)</u>
TOTAL REVENUES	\$ 12,018,487	\$ 12,779,485	\$ 12,866,330	\$ 847,843
INTERFUND TRANSFERS:				
From General Fund	\$ 2,240,721	\$ 2,240,721	\$ 2,240,721	\$ -
From General Fund for Traffic	<u>4,845,875</u>	<u>4,845,875</u>	<u>5,021,400</u>	<u>175,525</u>
TOTAL INTERFUND TRANSFERS	\$ 7,086,596	\$ 7,086,596	\$ 7,262,121	\$ 175,525
TOTAL AVAILABLE FUNDS	\$ 19,560,091	\$ 23,910,713	\$ 24,173,083	\$ 4,612,992
EXPENDITURES:				
Sales Tax supported division	\$ 11,979,063	\$ 11,979,062	\$ 11,803,419	\$ 175,644
General Fund supported division	2,241,475	2,527,940	2,131,881	109,594
Traffic Signals - GF supported	1,544,587	1,582,750	1,575,724	(31,137)
Traffic Signs & Markings - GF supported	917,805	1,018,214	1,006,828	(89,023)
Street Light Maintenance - GF supported	<u>2,383,483</u>	<u>2,435,940</u>	<u>2,548,442</u>	<u>(164,959)</u>
TOTAL EXPENDITURES	\$ 19,066,413	\$ 19,543,906	\$ 19,066,294	\$ 119
ENDING BALANCE	\$ 493,678	\$ 4,366,807	\$ 5,106,789	\$ 4,613,111

STORM WATER UTILITY FUND
FY 2012 Year-End Operating Position

	Budgeted FY 2012	Estimate FY 2012	Actual FY 2012	Variance From Budget
BEGINNING BALANCE	\$ 806,234	\$ 523,854	\$ 497,284	\$ (308,950)
REVENUES:				
Storm Water Fee Revenue - Commercial	\$ 4,617,818	\$ 4,617,818	\$ 4,810,196	\$ 192,378
Storm Water Fee Revenue - Residential	5,661,370	5,661,370	5,792,425	131,055
Interest Revenue	<u>81,484</u>	<u>100,821</u>	<u>98,664</u>	<u>17,180</u>
TOTAL REVENUES	\$ 10,360,672	\$ 10,380,009	\$ 10,701,285	\$ 340,613
INTERFUND TRANSFERS:				
To General Fund - Indirect Costs	\$ (337,557)	\$ (337,557)	\$ (337,557)	\$ -
Pay-Go Capital Projects	(6,652,752)	(6,652,752)	(7,209,904)	(557,152)
To Water and Sewer Fund	<u>(170,122)</u>	<u>(170,122)</u>	<u>(170,122)</u>	<u>-</u>
TOTAL INTERFUND TRANSFERS	\$ (7,160,431)	\$ (7,160,431)	\$ (7,717,583)	\$ (557,152)
TOTAL AVAILABLE FUNDS	\$ 4,006,475	\$ 3,743,432	\$ 3,480,986	\$ (525,489)
EXPENDITURES:				
Administration	\$ 1,112,514	\$ 1,151,772	\$ 1,012,090	\$ 100,424
Storm Water Management	1,490,840	1,482,806	1,529,025	(38,185)
Environmental Management	474,540	393,144	332,621	141,919
Environmental Education	<u>122,665</u>	<u>115,399</u>	<u>109,966</u>	<u>12,699</u>
TOTAL EXPENDITURES	\$ 3,200,559	\$ 3,143,122	\$ 2,983,702	\$ 216,857
ENDING BALANCE	\$ 805,916	\$ 600,310	\$ 497,284	\$ (308,632)

INFORMATION TECHNOLOGY FUND
FY 2012 Year-End Operating Position

	Budgeted FY 2012	Estimated FY 2012	Actual FY 2012	Variance From Budget
BEGINNING BALANCE	\$ 414,114	\$ 774,000	\$ 774,000	\$ 359,886
TOTAL REVENUES	\$ 5,772,483	\$ 5,772,483	\$ 5,772,483	\$ -
INTERFUND TRANSFERS:				
One-time fund	<u>\$ 66,186</u>	<u>\$ 66,186</u>	<u>\$ 66,186</u>	<u>\$ -</u>
TOTAL INTERFUND TRANSFERS	\$ 66,186	\$ 66,186	\$ 66,186	\$ -
TOTAL AVAILABLE FUNDS	\$ 6,252,783	\$ 6,612,669	\$ 6,612,669	\$ 359,886
EXPENDITURES:				
Network Support	\$ 1,663,238	\$ 1,698,387	\$ 1,693,503	\$ (30,265)
Server Support	2,516,019	2,456,783	2,475,844	40,175
Customer Support	<u>1,839,813</u>	<u>1,857,937</u>	<u>1,836,768</u>	<u>3,045</u>
TOTAL EXPENDITURES	\$ 6,019,070	\$ 6,013,107	\$ 6,006,115	\$ 12,955
ENDING BALANCE	\$ 233,713	\$ 599,562	\$ 606,554	\$ 372,841

KNOWLEDGE SERVICES FUND
FY 2012 Year-End Operating Position

	Budgeted FY 2012	Estimated FY 2012	Actual FY 2012	Variance From Budget
BEGINNING BALANCE	\$ 221,934	\$ 372,303	\$ 372,303	\$ 150,369
REVENUES:				
Sale of Fixed Assets	\$ 300,000	\$ 72,823	\$ 72,823	\$ (227,177)
Space Rental for Print Shop	30,000	50,719	55,807	25,807
Managed Print Services - ImageNet	470,000	310,988	433,320	(36,680)
UTA Administrative Fee	-	28,558	28,558	28,558
UTA Print Shop Usage	1,945,670	123,475	116,402	(1,829,268)
Sales - Mail Services	910,301	1,110,173	1,109,671	199,370
Sales - Information Resource Center	573,400	389,482	483,140	(90,260)
Sales - Records Management	<u>123,270</u>	<u>250,564</u>	<u>278,845</u>	<u>155,575</u>
TOTAL REVENUES	\$ 4,352,641	\$ 2,336,782	\$ 2,578,566	\$ (1,774,075)
INTERFUND TRANSFERS:				
Transfer (to) from General Fund	\$ -	\$ 465,000	\$ 465,000	\$ 465,000
One-time funds	<u>20,489</u>	<u>20,489</u>	<u>20,489</u>	<u>-</u>
TOTAL INTERFUND TRANSFERS	\$ 20,489	\$ 485,489	\$ 485,489	\$ 465,000
TOTAL AVAILABLE FUNDS	\$ 4,595,064	\$ 3,194,574	\$ 3,436,358	\$ (1,158,706)
EXPENDITURES:				
Administration	\$ 3,062,684	\$ 1,743,695	\$ 1,822,163	\$ 1,240,521
Mail Services	936,653	1,011,893	1,057,433	(120,780)
Information Resource Center	154,048	59,494	57,006	97,042
Records Management	<u>220,174</u>	<u>159,920</u>	<u>173,874</u>	<u>46,300</u>
TOTAL EXPENDITURES	\$ 4,373,560	\$ 2,975,001	\$ 3,110,476	\$ 1,263,083
ENDING BALANCE	\$ 221,504	\$ 219,573	\$ 325,882	\$ 104,377

COMMUNICATION SERVICES
FY 2012 Year-End Operating Position

	Budgeted FY 2012	Estimated FY 2012	Actual FY 2012	Variance From Budget
BEGINNING BALANCE	\$ 206,250	\$ 380,000	\$ 380,000	\$ 173,750
REVENUES				
Communication Services chargeback	\$ 7,543,269	\$ 7,543,269	\$ 7,543,269	\$ -
Other Revenue	25,000	40,000	44,634	19,634
One-time funds	<u>114,480</u>	<u>114,480</u>	<u>114,480</u>	<u>-</u>
TOTAL REVENUES	\$ 7,682,749	\$ 7,697,749	\$ 7,702,383	\$ 19,634
TOTAL AVAILABLE FUNDS	\$ 7,888,999	\$ 8,077,749	\$ 8,082,383	\$ 193,384
EXPENDITURES				
Administration	\$ 1,087,203	\$ 1,045,623	\$ 1,038,108	\$ 49,095
Dispatch	<u>6,570,546</u>	<u>6,338,649</u>	<u>6,477,893</u>	<u>92,653</u>
TOTAL EXPENDITURES	\$ 7,657,749	\$ 7,384,272	\$ 7,516,001	\$ 141,748
ENDING BALANCE	\$ 231,250	\$ 693,477	\$ 566,382	\$ 335,132

FLEET SERVICES FUND
FY 2012 Year-End Operating Position

	Budgeted FY 2012	Estimated FY 2012	Actual FY 2012	Variance From Budget
BEGINNING BALANCE	\$ 1,103,896	\$ 1,826,977	\$ 1,826,977	\$ 723,081
REVENUES:				
Fuel	\$ 2,391,017	\$ 2,391,017	\$ 2,389,945	\$ (1,072)
Maintenance & Operation	3,950,179	3,950,179	3,949,952	(227)
Miscellaneous (subro, auctions)	<u>100,000</u>	<u>351,150</u>	<u>346,685</u>	<u>246,685</u>
TOTAL REVENUES	\$ 6,441,196	\$ 6,692,346	\$ 6,686,582	\$ 245,386
INTERFUND TRANSFERS:				
From Gas Funds	\$ -	\$ -	\$ -	\$ -
From (To) Fuel Reserve	<u>(285,000)</u>	<u>-</u>	<u>-</u>	<u>285,000</u>
TOTAL INTERFUND TRANSFERS	\$ (285,000)	\$ -	\$ -	\$ 285,000
 TOTAL AVAILABLE FUNDS	 \$ 7,260,092	 \$ 8,519,323	 \$ 8,513,559	 \$ 1,253,467
 TOTAL EXPENDITURES	 <u>\$ 6,844,381</u>	 <u>\$ 7,344,522</u>	 <u>\$ 7,562,893</u>	 <u>\$ (718,512)</u>
 ENDING BALANCE	 \$ 415,711	 \$ 1,174,801	 \$ 950,666	 \$ 534,955

DEBT SERVICE FUND
FY 2012 Year-End Operating Position

	Budgeted FY 2012	Estimated FY 2012	Actual FY 2012	Variance From Budget
BEGINNING BALANCE	\$ 4,773,997	\$ 5,825,898	\$ 5,825,898	\$ 1,051,901
REVENUES:				
Ad Valorem Taxes	\$ 35,904,020	\$ 35,910,993	\$ 35,968,085	\$ 64,065
Interest	<u>175,853</u>	<u>130,621</u>	<u>110,409</u>	<u>(65,444)</u>
TOTAL REVENUES	\$ 36,079,873	\$ 36,041,614	\$ 36,078,494	\$ (1,379)
INTERFUND TRANSFERS:				
Park Performance Fund	\$ 778,158	\$ 778,158	\$ 778,158	\$ -
Convention and Event Svcs. Fund	1,359,603	1,359,603	1,359,603	-
TIRZ 5	490,025	490,025	490,025	-
TIRZ 4	933,850	933,850	933,850	-
Airport	425,000	425,000	425,000	-
Water and Sewer Fund - MOT	<u>72,248</u>	<u>72,248</u>	<u>72,248</u>	<u>-</u>
TOTAL INTERFUND TRANSFERS	\$ 4,058,884	\$ 4,058,884	\$ 4,058,884	\$ -
TOTAL AVAILABLE FUNDS	\$ 44,912,754	\$ 45,926,396	\$ 45,963,276	\$ 1,050,522
EXPENDITURES:				
Principal / Interest Payments	\$ 40,404,575	\$ 40,311,350	\$ 40,318,607	\$ 85,968
Principal / Interest, Commercial Paper	1,035,475	1,035,475	1,021,978	13,497
Agent Fees	<u>125,000</u>	<u>29,463</u>	<u>27,562</u>	<u>97,439</u>
TOTAL EXPENDITURES	\$ 41,565,050	\$ 41,376,288	\$ 41,368,146	\$ 196,904
ENDING BALANCE	\$ 3,347,704	\$ 4,550,108	\$ 4,595,130	\$ 1,247,426